#### \*\* PUBLIC DISCLOSURE COPY \*\*

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

A I	For the	e 2018 calendar year, or tax year beginning J	<u>UL 1, 2018</u> and	ending J	<u>UN 30,</u>	2019				
	Check if applicabl	C Name of organization			D Employ	er identific	cation number			
Г	Addre		SING CORPORATION	J						
Ė	Name chang	DILOUNTY DAM:		•		68-0	101133			
	Initial return	,	ivered to street address)	Room/suite	E Telepho					
	Final return	3908 WASHINGTON STREET				816-	561-1033			
	termin ated	, , , , , , , , , , , , , , , , , , , ,	ZIP or foreign postal code		<b>G</b> Gross rece	ipts\$	3,228,567.			
L	Amen	RANSAS CITI, MO 04111			H(a) Is this	a group re				
	Application pendi	F Name and address of principal officer. KIII.	BER MYERS GIVNEI	R	1	oordinates	—			
		SAME AS C ABOVE			H(b) Are all s	ubordinates in	cluded? Yes No			
				or 527	If "No,	" attach a	list. (see instructions)			
_		te: ► WWW.PHOENIXFAMILY.ORG					n number 🕨			
			ssociation Other	<b>L</b> Year	of formation:	1985  <b>N</b>	1 State of legal domicile: CA			
Pa	art I	Summary		~~						
ø	1	Briefly describe the organization's mission or most	significant activities: SEE	SCHEDU	LE O					
Governance										
ern	2	Check this box  if the organization discor	•			1 1				
Š	3	Number of voting members of the governing body (					15			
	1 -	Number of independent voting members of the gov					15			
es		Total number of individuals employed in calendar y					55			
Activities &		Total number of volunteers (estimate if necessary)					522			
Act		Total unrelated business revenue from Part VIII, col					0.			
_	b	Net unrelated business taxable income from Form 9	990-1, line 38				0.			
		Ocatality that are and awards (Dout Mill Programs)			Prior Ye	ar ,261.	Current Year 1,504,972.			
ne	8				1,658		1,617,223.			
Revenue	9					,713.	373.			
Re	10	Investment income (Part VIII, column (A), lines 3, 4,				, 247.	-94,494 <b>.</b>			
	1	Other revenue (Part VIII, column (A), lines 5, 6d, 8c,			2,568		3,028,074.			
_		Total revenue - add lines 8 through 11 (must equal			2,300	0.	0.			
	1	Grants and similar amounts paid (Part IX, column (A				0.	0.			
	45	Benefits paid to or for members (Part IX, column (A) Salaries, other compensation, employee benefits (F)		2,198		2,333,027.				
Expenses	15	Professional fundraising fees (Part IX, column (A), li			2,150	0.	0.			
Sen	h	Total fundraising expenses (Part IX, column (D), line	25) • 189.7	75.		•	<u> </u>			
Ä	17	Other expenses (Part IX, column (A), lines 11a-11d,			598	,273.	626,842.			
		Total expenses. Add lines 13-17 (must equal Part IX			2,796		2,959,869.			
		Revenue less expenses. Subtract line 18 from line				,149.	68,205.			
	1.5	Tierendo lodo expenseo. Subtract inte 10 from line		Re	ginning of Cur		End of Year			
ets (	20	Total assets (Part X, line 16)		50	1,373		1,425,661.			
ASS	21	Total liabilities (Part X, line 26)				,253.	492,766.			
Net Assets or	22	Net assets or fund balances. Subtract line 21 from	line 20			,567.	932,895.			
Pa	art II	Signature Block		•			•			
Und	er pena	alties of perjury, I declare that I have examined this return,	including accompanying schedule	s and stateme	ents, and to the	best of my	knowledge and belief, it is			
true	, correc	ct, and complete. Declaration of preparer (other than office	er) is based on all information of wl	hich preparer	has any knowl	edge.				
Sig	n	Signature of officer			Dat	е				
Her	e		XECUTIVE DIRECTO	)R						
		Type or print name and title		T =						
		Print/Type preparer's name	Preparer's signature		Date	Check if	PTIN			
Paid		LISA BURKE		<u> </u>	self-employe					
	parer	Firm's name CBIZ MHM, LLC			Firn	n's EIN 🛌	SEIN ► 34-1874260			
Use	Only	Firm's address 700 WEST 47TH STE		J		0.4	C 045 5500			
		KANSAS CITY, MO			Pho	ne no.81	6-945-5500			
May	the II	RS discuss this return with the preparer shown above	ve? (see instructions)				X Yes No			

	1990 (2018) THE PHOENIX FAMILY HOUSING CORPORATION 68-0101133 Page 2
Pa	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	PHOENIX FAMILY EMPOWERS PEOPLE LIVING IN LOW-INCOME HOUSING
	COMMUNITIES WITH THE ON-SITE SUPPORT THEY NEED TO GAIN STABILITY AND
	ACHIEVE SELF-SUFFICIENCY.
2	Did the organization undertake any significant program services during the year which were not listed on the
2	
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$1, 210, 685. including grants of \$) (Revenue \$880, 655. )
	THE "SENIOR EMPOWERMENT PROGRAM" HELPS OLDER ADULTS TO LIVE
	INDEPENDENTLY WITH DIGNITY AND CHOICE, WHILE ENHANCING HOUSEHOLD
	STABILITY. THIS PROGRAM ANNUALLY SERVES OVER 1,900 HOUSEHOLDS.
4b	(Code:) (Expenses \$
	THE "YOUTH DEVELOPMENT PROGRAM" PROVIDES CHILDREN WITH PURPOSEFUL
	EXPERIENCES, POSITIVE RELATIONSHIPS, AND THE SUPPORT NEEDED TO BECOME
	DAI DRI DRI DOLLI VI REDALI COMBILLO, AND THE DOLLOR INDEEDED TO DECOME
	HEALTHY, RESPONSIBLE AND CARING ADULTS. THIS PROGRAM ANNUALLY SERVES
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	HEALTHY, RESPONSIBLE AND CARING ADULTS. THIS PROGRAM ANNUALLY SERVES OVER 1,400 CHILDREN.
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4c	HEALTHY, RESPONSIBLE AND CARING ADULTS. THIS PROGRAM ANNUALLY SERVES  OVER 1,400 CHILDREN.  (Code:)(Expenses \$ 256,107. including grants of \$) (Revenue \$ 139,051. )  THE "FAMILIES FIRST PROGRAM" EMPOWERS ADULTS TO OVERCOME BARRIERS AND
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#### Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
-	during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
•	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	Ť		<del></del>
U	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
′		7		x
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II			
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			<sub>V</sub>
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			,,
	If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
-	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			<u> </u>
D	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
		14b		x
15	or more? If "Yes," complete Schedule F, Parts I and IV  Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	175		
15		15		x
16	foreign organization? If "Yes," complete Schedule F, Parts II and IV  Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	13		
10		46		x
47	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			₩
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	ا مر ا	v	
	1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			,,
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21		X

Form	990 (2018) THE PHOENIX FAMILY HOUSING CORPORATION 68-0101  TIV Checklist of Required Schedules (continued)	133	Р	age 4
ı aı	Official of Required Scriedules (continued)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		162	NO
22	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	l		
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
zoa	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	254		
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):	00		v
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b		X
	A family member of a current or former officer, director, trustee, or key employee? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	200		
·	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		<u> </u>
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		7.7	
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and		v	
35.0	Part V, line 1  Did the organization have a controlled entity within the meaning of section 512(b)(13)?	34 35a	X	X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	33a		
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	Х	
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
Da	Note. All Form 990 filers are required to complete Schedule 0	38	X	
Pai				
	Check if Schedule O contains a response or note to any line in this Part V			<u> </u>
۔ ف	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable  Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable  1a 9  1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
Ü	(gambling) winnings to prize winners?	1c	х	
93300/	1 10 21 10			(2018)

# Form 990 (2018) THE PHOENIX FAMILY HOUSING CORPORATION 68-0101133 Page 5 Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

	i (continued)			Yes	No					
22	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			162	NO					
Za	filed for the calendar year ending with or within the year covered by this return	2a 55								
h	If at least one is reported on line 2a, did the organization file all required federal employment tax return		2b	х						
_	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to $e$ -file (see instructions									
За		,,	За		Х					
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule C		3b							
	At any time during the calendar year, did the organization have an interest in, or a signature or other a									
	financial account in a foreign country (such as a bank account, securities account, or other financial a	-	4a		Х					
b	If "Yes," enter the name of the foreign country:	,								
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Ad	counts (FBAR).								
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		X					
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	tion?	5b		Х					
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5с							
6a	<b>-</b>									
	any contributions that were not tax deductible as charitable contributions?									
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	ons or gifts								
	were not tax deductible?		6b							
7	Organizations that may receive deductible contributions under section 170(c).									
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices provided to the payor?	7a	X						
b			7b	X						
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	s required	_		v					
	to file Form 8282?		7c		X					
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	7e							
_	e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?									
	f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?									
9 h	<ul> <li>g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?</li> <li>h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?</li> </ul>									
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained		7h							
Ŭ	sponsoring organization have excess business holdings at any time during the year?	by the	8							
9	Sponsoring organizations maintaining donor advised funds.									
а	Did the consequence of an approximation made and the state of the stat		9a							
b			9b							
10	Section 501(c)(7) organizations. Enter:									
а	Initiation fees and capital contributions included on Part VIII, line 12	10a								
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b								
11	Section 501(c)(12) organizations. Enter:									
а	Gross income from members or shareholders	11a								
b	Gross income from other sources (Do not net amounts due or paid to other sources against									
	amounts due or received from them.)	11b								
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		12a							
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b								
13	Section 501(c)(29) qualified nonprofit health insurance issuers.									
а	Is the organization licensed to issue qualified health plans in more than one state?		13a							
	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.									
b	Enter the amount of reserves the organization is required to maintain by the states in which the	405								
	organization is licensed to issue qualified health plans	13b								
C 1/10	Enter the amount of reserves on hand  Did the organization receive any payments for indoor tanning services during the tax year?	13c	14a		Х					
14a b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule		14a 14b		- 22					
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner		ITU							
13	excess parachute payment(s) during the year?		15		Х					
	If "Yes," see instructions and file Form 4720, Schedule N.		.5							
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	income?	16		х					
	If "Yes," complete Form 4720, Schedule O.									
	, ,, ,, ,,		Form	990	(2010)					

Form **990** (2018)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 15 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 15 **b** Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, or trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Did the organization have members or stockholders? 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c in Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a Х Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's Х exempt status with respect to such arrangements? 16h Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶CA, MO, OK, KS, WA, IA, FL, HI Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Another's website Own website X Upon request \_\_\_ Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records TRACY ELLIS - 816-612-8834

Form **990** (2018)

MO

CITY

3908 WASHINGTON STREET, KANSAS

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	Jigu					out	(D)	(E)	(F)
Name and Title	Average	(do	not c	Pos	ition more	l than c	one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss per	rson i	s both	n an	compensation	compensation	amount of
	week (list any						Ĺ	from the	from related organizations	other compensation
	hours for	ndividual trustee or director				pa		organization	(W-2/1099-MISC)	from the
	related	tee or	ustee			ensati		(W-2/1099-MISC)		organization
	organizations	al trus	nal tr		loyee	comp				and related
	below	ividu	nstitutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) RICK KAHLE	line)	ᆵ	si Si	#0	ā.	:£,£	윤			
(1) RICK KAHLE CHAIRMAN	1.00	Х		х				0.	0.	0
(2) MARK GARRETT	0.50	Λ		^				0.	0.	0.
VICE CHAIR	0.50	Х		х				0.	0.	0.
(3) ERICA DOBREFF	0.50	Λ		Δ				0.	0.	· ·
SECRETARY	0.50	Х		х				0.	0.	0.
(4) DAVID HOUCHEN	0.50	Λ		Λ				0.	0.	· ·
TREASURER	0.50	Х		Х				0.	0.	0.
(5) ULYSSES "DEKE" CLAYBORN	0.50	Λ		^				0.	0.	<u></u>
DIRECTOR	0.50	Х						0.	0.	0.
(6) MATT CONDON	0.50							•	•	
DIRECTOR	0.50	х						0.	0.	0.
(7) SARAH OSBORNE	0.50									
DIRECTOR	0.50	Х						0.	0.	0.
(8) RAMIE ORF	0.50									
DIRECTOR	0.50	Х						0.	0.	0.
(9) KEN EIDSON	0.50									
DIRECTOR	0.50	Х						0.	0.	0.
(10) JOHN WRIGHT	0.50									
DIRECTOR	0.50	Х						0.	0.	0.
(11) MARK SEELY	0.50									
DIRECTOR	0.50	Х						0.	0.	0.
(12) CAMERON GARRISON	0.50									
DIRECTOR	0.50	Х						0.	0.	0.
(13) DAVID MCDANIEL	0.50								_	_
DIRECTOR	0.50	Х						0.	0.	0.
(14) BRANDON SCARBOROUGH	0.50									
DIRECTOR	0.50	Х						0.	0.	0.
(15) RAM SHANKAR	0.50									
DIRECTOR	0.50	Х			_			0.	0.	0.
(16) KIMBER MYERS GIVNER	40.00	-		,,				145 000	_	F 457
EXECUTIVE DIRECTOR	1.00		-	Х				145,989.	0.	5,473.
		ł								
-										

Form 990 (2018)

360	ction A. Officers, Directors, Trust		ЛОУ	<del>.es</del> ,	and	ı nıç	Jues	ı	ompensated Employee	s (continuea)				
	(A)	(B)		<b>(C)</b> Position			(D)	(E)		(F)				
	Name and title	Average hours per		not cl	heck i	more	than c		Reportable	Reportable compensation				
		week					s both r/trust		compensation from	from related	'	other		
		(list any	ector						the	organizations	СО	mpens	ation	
		hours for related	or dire	96			ated		organization	(W-2/1099-MISC		from th		
		organizations	rustee	l truste		99	npens		(W-2/1099-MISC)		- 1	rganiza .nd rela		
		below	Individual trustee or director	Institutional trustee		Key employee	Highest compensated employee	er			- 1	ganizat		
		line)	Indivi	Instit	Officer	Кеу е	Highe emplo	Former						
											_			
	l								145,989.		).	5,4	73.	
c Total from	m continuation sheets to Part VII	, Section A							0.		) •	- 4	0.	
	d lines 1b and 1c)								145,989.		).	5,4	73.	
	nber of individuals (including but no	ot limited to th	ose	liste	d ab	ove	) wh	o re	eceived more than \$100,	000 of reportable			1	
compens	ation from the organization											Yes	No	
3 Did the or	rganization list any former officer,	director, or tru	ıstee	. ke	v en	olar	vee.	or l	highest compensated en	nplovee on				
	f "Yes," complete Schedule J for su	•			•	•	•				3		х	
	ndividual listed on line 1a, is the su													
and relate	ed organizations greater than \$150	,000? If "Yes,	" co	mple	ete S	Sche	edule	J f	or such individual		. 4	X		
	erson listed on line 1a receive or a													
	to the organization? If "Yes." com	plete Schedule	J fo	or su	ıch r	oers	on .				. 5		Х	
	lependent Contractors			l					t i t t	100,000 of common				
	this table for your five highest cor ization. Report compensation for t										isation	rom		
the organ	(A)	no calondar ye	Jai C	IIGII	ig w	itire	) VVII		(B)	car.		(C)		
	Name and business	address	NC	NE	C				Description of s	ervices		ensatio	on	
								_						
	nber of independent contractors (ir		ot lin	nited	to t	_		ted	above) who received mo	ore than				
\$100,000	of compensation from the organiz	ation >				(	)					000		
											Forr	n <b>990</b>	(2018)	

Form 990 (2018) THE PHO
Part VIII Statement of Revenue

		Check if Schedule O conta	ains a response	or note to any lin	e in this Part VIII			
				,	(A) Total revenue	<b>(B)</b> Related or	<b>(C)</b> Unrelated	(D) Revenue excluded from tax under
						exempt function	business	sections 512 - 514
	_		1.1			revenue	revenue	512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a	Federated campaigns						
Gra	b	Membership dues		425 100				
is, ( Am	С	Fundraising events		435,102.				
Giff	d	Related organizations						
S. jimi	е	Government grants (contribution	· —					
tio S	f	All other contributions, gifts, grant		0.50 0.70				
ibu		similar amounts not included abov	re <b>1f 🏻 ,</b>	069,870.				
dit	g	Noncash contributions included in lines 1	a-1f: \$	<u>125,560</u> .				
S E	h	Total. Add lines 1a-1f		<u></u>	1,504,972.			
				<b>Business Code</b>				
e	2 a	SERVICE REVENUE			1,545,009.			
ē Š	b			900099	57,474.			
Se	С	PARTNERSHIP INCO	900099	9,877.				
Program Service Revenue	d	OTHER INCOME		900099	4,863.	4,863.		
ю. Н	е							
<u>Ā</u>		All other program service rever		<u> </u>				
	g	Total. Add lines 2a-2f		<b>)</b>	1,617,223.			
	3	Investment income (including						
		other similar amounts)			373.			373.
	4	Income from investment of tax	exempt bond p	roceeds				
	5	Royalties		<b>)</b>				
			(i) Real	(ii) Personal				
	6 a	Gross rents						
	b	Less: rental expenses						
	С	Rental income or (loss)						
	d	Net rental income or (loss)		<b></b>				
	7 a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory						
	b	Less: cost or other basis						
		and sales expenses						
	С	Gain or (loss)						
		Net gain or (loss)						
en		Gross income from fundraising including \$ 435,1	g events (not					
Other Revenu		· · · · · · · · · · · · · · · · · · ·						
Re		contributions reported on line	•	105,999.				
Jer	<b>L</b>	Part IV, line 18		200,493.				
₹					-94,494.			-94,494.
		Net income or (loss) from fund		<b>&gt;</b>	74,434.			72,494.
	э а	Gross income from gaming ac						
		Part IV, line 19						
		Less: direct expenses						
		Net income or (loss) from gami		·····				
	10 a	Gross sales of inventory, less r						
		and allowances						
		Less: cost of goods sold						
	С	Net income or (loss) from sales						
	11 ^	Miscellaneous Revenue		Business Code				
	ii a b							<u> </u>
	C							
		All other revenue						<u> </u>
		Total. Add lines 11a-11d						
	12	Total revenue. See instructions			3,028,074.	1,617,223	0.	-94,121.
	14	iolai ievenue. Dee ilistructiolis		<u> </u>	P,040,0/4•	-, -, -, -, -, -, -, -, -, -, -, -, -, -	•	J=, 141.

THE PHOENIX FAMILY HOUSING CORPORATION 68-0101133 Page **10** Form 990 (2018) Part IX | Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (**D**) Fundraising (C) Management and general expenses Do not include amounts reported on lines 6b. Program service expenses Total expenses 7b, 8b, 9b, and 10b of Part VIII. expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 ....... Benefits paid to or for members ..... Compensation of current officers, directors, 42,504. 170,016. 85,008. 42,504. trustees, and key employees ..... Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 1,772,923. 1,470,244. 194,560. 108,119. Other salaries and wages 7 Pension plan accruals and contributions (include 24,665. 20,454. 2,707. 1,504. section 401(k) and 403(b) employer contributions) 219,451. 181,986. 24,082. 13,383. Other employee benefits 9 145,972. 121,051. 16,019. 8,902. 10 Payroll taxes Fees for services (non-employees): Management Legal 24,293. 24,293. Accounting Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees ..... Other. (If line 11g amount exceeds 10% of line 25, 400. 400. column (A) amount, list line 11g expenses on Sch O.) 16,893. 2,247. 13,658. 988. Advertising and promotion 12 104,634. 84,596. 13,920. 6,118. Office expenses 13 39,647. 32,055. 5,274. 2,318. Information technology 14 15 Royalties 10,956. 1,803. 792. 13,551. 16 Occupancy 31,482. 17,806. 12,112. 1,564. 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 18,545. 12,615. 32,788. 1,628. Conferences, conventions, and meetings 19 20 Payments to affiliates 21 9,386. 9,386. Depreciation, depletion, and amortization 22 20,526. 14,958. 3,613. 1,955.

Form 990 (2018)

189,775.

23

24

С d

25

290,042.

2,959,869.

43,200.

290,042.

2,328,241.

BAD DEBTS

All other expenses

Other expenses. Itemize expenses not covered

TENANT & FAMILY SERV.

Total functional expenses. Add lines 1 through 24e

Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)

43,200.

441,853.

Pai	rt X	Balance Sheet					
		Check if Schedule O contains a response or not	te to any	line in this Part X			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			560,996.	1	720,868.
	2	Savings and temporary cash investments			320,610.	2	324,610
	3	Pledges and grants receivable, net			33,150.	3	69,200
	4	Accounts receivable, net			288,937.	4	165,632
	5	Loans and other receivables from current and for					
		trustees, key employees, and highest compensation	ated emp	loyees. Complete			
		Part II of Schedule L				5	
	6	Loans and other receivables from other disquali					
		section 4958(f)(1)), persons described in section	4958(c)(	3)(B), and contributing			
		employers and sponsoring organizations of sect	tion 501(d	c)(9) voluntary			
Ø		employees' beneficiary organizations (see instr).		6			
Assets	7	Notes and loans receivable, net				7	
As	8	Inventories for sale or use			8		
	9	Prepaid expenses and deferred charges		9			
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	181,755.			
	b	Less: accumulated depreciation	10b	181,755. 143,835.	22,506.	10c	37,920
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line		12			
	13	Investments - program-related. See Part IV, line			13		
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11		147,621.	15	107,431	
	16	Total assets. Add lines 1 through 15 (must equ	l l	1,373,820.	16	1,425,661	
	17	Accounts payable and accrued expenses			185,156.	17	185,022
	18	Grants payable		18			
	19	Deferred revenue			314,097.	19	307,744
	20	Tax-exempt bond liabilities			20		
	21	Escrow or custodial account liability. Complete		l l		21	
ç	22	Loans and other payables to current and former	officers,	directors, trustees,			
Liabilities		key employees, highest compensated employee	es, and di	squalified persons.			
abi		Complete Part II of Schedule L				22	
ij	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelated	d third pa	ırties		24	
	25	Other liabilities (including federal income tax, pa	yables to	related third			
		parties, and other liabilities not included on lines	s 17-24). (	Complete Part X of			
		Schedule D				25	
	26	Total liabilities. Add lines 17 through 25			499,253.	26	492,766
		Organizations that follow SFAS 117 (ASC 958	3), check	here ▶ X and			
Se		complete lines 27 through 29, and lines 33 an					
nc	27	Unrestricted net assets			762,313.	27	782,053
sala	28	Temporarily restricted net assets			112,254.	28	150,842
Ы	29			L		29	
Fur		Organizations that do not follow SFAS 117 (A	SC 958),	check here ▶ □ □			
ō		and complete lines 30 through 34.					
ets	30	Capital stock or trust principal, or current funds				30	
Ass	31	Paid-in or capital surplus, or land, building, or ed				31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated in			0.7.7.7.7	32	000
Z	33	Total net assets or fund balances		<u> </u>	874,567.	33	932,895
	34	Total liabilities and net assets/fund balances .			1,373,820.	34	1,425,661

Form **990** (2018)

	1330 (2010)		0 = 0 = = 0		ı aç	<del>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</del>		
Pa	rt XI Reconciliation of Net Assets							
	Check if Schedule O contains a response or note to any line in this Part XI					X		
1	Total revenue (must equal Part VIII, column (A), line 12)	1	3,0					
2	Total expenses (must equal Part IX, column (A), line 25)	2	2,9			69.		
3	Revenue less expenses. Subtract line 2 from line 1	3				05.		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	8	74	,56	67.		
5	Net unrealized gains (losses) on investments	5						
6								
7	Investment expenses	7						
8	Prior period adjustments	8						
9	Other changes in net assets or fund balances (explain in Schedule O)		-9	, 87	77.			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,							
	column (B)) 10							
Pa	rt XII Financial Statements and Reporting							
	Check if Schedule O contains a response or note to any line in this Part XII							
			_	`	⁄es	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other							
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Э.						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Х		
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a						
	separate basis, consolidated basis, or both:							
	Separate basis Consolidated basis Both consolidated and separate basis							
b	Were the organization's financial statements audited by an independent accountant?		2	b	X			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,						
	consolidated basis, or both:							
	X Separate basis Consolidated basis Both consolidated and separate basis							
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,						
	review, or compilation of its financial statements and selection of an independent accountant?		2	2c	X			
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche	dule O.						
За	<b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit							
	Act and OMB Circular A-133?							
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed aud	lit					
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits	<u></u>	3	b				

#### **SCHEDULE A**

Internal Revenue Service

(Form 990 or 990-EZ)

Department of the Treasury

Name of the organization

#### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

**Employer identification number** 

THE PHOENIX FAMILY HOUSING CORPORATION 68-0101133 Reason for Public Charity Status (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.

f	Enter the number of supported of	organizations					
g	Provide the following information	about the supporte	ed organization(s).				·
	(i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi	anization listed ing document?	(v) Amount of monetary	(vi) Amount of other
	organization		(described on lines 1-10 above (see instructions))	Yes No		support (see instructions)	support (see instructions)
Tota	al						

Schedule A (Form 990 or 990-EZ) 2018 THE PHOENIX FAMILY HOUSING CORPORATION 68-0101133 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support												
Cale	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total						
1	Gifts, grants, contributions, and												
	membership fees received. (Do not												
	include any "unusual grants.")	694,108.	808,751.	1313996.	859,261.	1504372.	5180488.						
2	Tax revenues levied for the organ-												
	ization's benefit and either paid to												
	or expended on its behalf												
3	The value of services or facilities												
	furnished by a governmental unit to												
	the organization without charge												
4	Total. Add lines 1 through 3	694,108.	808,751.	1313996.	859,261.	1504372.	5180488.						
	The portion of total contributions												
	by each person (other than a												
	governmental unit or publicly												
	supported organization) included												
	on line 1 that exceeds 2% of the												
	amount shown on line 11,												
	column (f)						46,270.						
6							5134218.						
	6 Public support. Subtract line 5 from line 4. 5 Section B. Total Support												
Cale	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total						
	Amounts from line 4	694,108.	808,751.	1313996.	859,261.	1504372.	5180488.						
8	Gross income from interest,	-	-										
	dividends, payments received on												
	securities loans, rents, royalties,												
	and income from similar sources	10,367.	14,442.	296.	352.	373.	25,830.						
9	Net income from unrelated business	-	-										
	activities, whether or not the												
	business is regularly carried on												
10	Other income. Do not include gain												
	or loss from the sale of capital												
	assets (Explain in Part VI.)												
11	<b>Total support.</b> Add lines 7 through 10						5206318.						
12	Gross receipts from related activities,	etc. (see instruction	ons)			12 7	,627,124.						
13	First five years. If the Form 990 is for					501(c)(3)							
	organization, check this box and stop	here					<b>&gt;</b>						
Sec	ction C. Computation of Publi	c Support Per	centage										
14	Public support percentage for 2018 (li	ine 6, column (f) di	vided by line 11, co	olumn (f))		14	98.62 %						
15	Public support percentage from 2017	Schedule A, Part	II, line 14			15	95.61 %						
16a	33 1/3% support test - 2018. If the o	organization did no	t check the box or	line 13, and line 1	14 is 33 1/3% or m	ore, check this box							
	stop here. The organization qualifies	as a publicly supp	orted organization				<b>&gt;</b> X						
b	33 1/3% support test - 2017. If the o												
	and stop here. The organization qual	ifies as a publicly s	supported organiza	ition			▶□						
17a	10% -facts-and-circumstances test	- 2018. If the org	anization did not c	heck a box on line	e 13, 16a, or 16b, a	and line 14 is 10% o	or more,						
	and if the organization meets the "fac-	ts-and-circumstand	ces" test, check th	is box and stop h	<b>iere.</b> Explain in Pai	t VI how the organ	ization						
	meets the "facts-and-circumstances"	test. The organizat	ion qualifies as a p	oublicly supported	organization		▶□						
b	10% -facts-and-circumstances test	- 2017. If the org	anization did not c	heck a box on line	e 13, 16a, 16b, or 1	7a, and line 15 is	10% or						
	more, and if the organization meets the		•		•								
	organization meets the "facts-and-circ	cumstances" test.	The organization q	ualifies as a public	ly supported orgar	nization	▶∐						
18	Private foundation. If the organization	n did not check a	box on line 13, 16a	a, 16b, 17a, or 17b	, check this box ar	nd see instructions	<b>&gt;</b>						

#### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus- iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
<b>c</b> Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						
Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9 Amounts from line 6		, ,	. ,			
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a section	n 501(c)(3) organiza	ation,
check this box and stop here						<b>&gt;</b>
Section C. Computation of Public	Support Per	centage				
15 Public support percentage for 2018 (lin	ne 8, column (f), d	livided by line 13,	column (f))		15	(
16 Public support percentage from 2017		•			16	
Section D. Computation of Inves	tment Income	Percentage				
17 Investment income percentage for 20	<b>18</b> (line 10c, colur	mn (f), divided by li	ne 13, column (f))		17	
18 Investment income percentage from 2					18	(
19a 33 1/3% support tests - 2018. If the						7 is not
more than 33 1/3%, check this box an	d <b>stop here.</b> The	organization quali	fies as a publicly s	supported organiza	ation	▶□
<b>b 33 1/3% support tests - 2017.</b> If the	organization did r	not check a box on	line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%, a	ind
line 18 is not more than 33 1/3%, chec	k this box and st	t <b>op here.</b> The orga	ınization qualifies a	as a publicly supp	orted organization	▶ <u></u>
20 Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check th	nis box and see in	structions	▶□

#### Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?

  If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
2-		
3a		
01		
3b		
_		
3с		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
9b		
9с		
10a		
10b		

**b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If* "Yes." *describe in* **Part VI** *the role played by the organization in this regard.* 

Schedule A (Form 990 or 990-EZ) 2018 THE PHOENIX FAMILY HOUSING CORPORATION 68-0101133 Page 6

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) See instructions. All

other Type III non-functionally integrated supporting organizations must co	omplete Sec	tions A through E.	
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
Average monthly value of securities	1a		
<b>b</b> Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in <b>Part VI</b> ):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions)	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions)	6		
7 Check here if the current year is the organization's first as a non-functiona	lly integrated	d Type III supporting orga	nization (see
instructions).	, 5	,, ii 5 - 9-	,

Schedule A (Form 990 or 990-EZ) 2018

Schedule A (Form 990 or 990-EZ) 2018 THE PHOENIX FAMILY HOUSING CORPORATION 68-0101133 Page 7 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Section D - Distributions **Current Year** 1 Amounts paid to supported organizations to accomplish exempt purposes Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity Administrative expenses paid to accomplish exempt purposes of supported organizations Amounts paid to acquire exempt-use assets **5** Qualified set-aside amounts (prior IRS approval required) 6 Other distributions (describe in Part VI). See instructions. 7 Total annual distributions. Add lines 1 through 6. Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. Distributable amount for 2018 from Section C, line 6 10 Line 8 amount divided by line 9 amount (i) (ii) Underdistributions Distributable **Excess Distributions** Section E - Distribution Allocations (see instructions) Pre-2018 Amount for 2018 Distributable amount for 2018 from Section C, line 6 2 Underdistributions, if any, for years prior to 2018 (reasonable cause required- explain in Part VI). See instructions. 3 Excess distributions carryover, if any, to 2018 **a** From 2013 **b** From 2014 **c** From 2015 **d** From 2016 e From 2017 f Total of lines 3a through e g Applied to underdistributions of prior years h Applied to 2018 distributable amount i Carryover from 2013 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from 3f. 4 Distributions for 2018 from Section D, line 7: a Applied to underdistributions of prior years **b** Applied to 2018 distributable amount c Remainder. Subtract lines 4a and 4b from 4. 5 Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions 6 Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2019. Add lines 3j and 4c. 8 Breakdown of line 7: a Excess from 2014 **b** Excess from 2015

Schedule A (Form 990 or 990-EZ) 2018

c Excess from 2016d Excess from 2017e Excess from 2018

#### Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service **Schedule of Contributors** 

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

➤ Go to www.irs.gov/Form990 for the latest information.

2018

OMB No. 1545-0047

Name of the organization

**Employer identification number** 

THE PHOENIX FAMILY HOUSING CORPORATION

68-0101133

Organization type (check one):							
Filers of	:	Section:					
Form 99	0 or 990-EZ	$\overline{\mathbf{X}}$ 501(c)( $3$ ) (enter number) organization					
		4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation					
		527 political organization					
Form 99	0-PF	501(c)(3) exempt private foundation					
		4947(a)(1) nonexempt charitable trust treated as a private foundation					
		501(c)(3) taxable private foundation					
	Check if your organization is covered by the <b>General Rule</b> or a <b>Special Rule</b> . <b>Note:</b> Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.						
General	Rule						
	-	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.					
Special	Rules						
X	sections 509(a)(1) a any one contributor	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from r, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.					
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.						
	year, contributions is checked, enter h purpose. Don't con	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the <i>exclusively</i> for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an <i>exclusively</i> religious, charitable, etc., nplete any of the parts unless the <b>General Rule</b> applies to this organization because it received <i>nonexclusively</i> e, etc., contributions totaling \$5,000 or more during the year					
but it me	ust answer "No" on	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to ne filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).					

 $\ \ \, \text{LHA} \ \ \, \text{For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.}$ 

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Name of organization Employer identification number

## THE PHOENIX FAMILY HOUSING CORPORATION

68-0101133

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ <u>186,068.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ 209,012.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$ 50,000.	Person X Payroll
(a)	(b)	(c) Total contributions	(d) Type of contribution
	Name, address, and ZIP + 4	\$ 40,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$ 36,173.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$121,250.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

## THE PHOENIX FAMILY HOUSING CORPORATION

68-0101133

Part II	Noncash Property (see instructions). Use duplicate copies of Par	t II if additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		<u> </u>	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		<u> </u>	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		   \$	

Schedule B (Form 990, 990-EZ, or 990-PF) (2018) Page 4 Name of organization **Employer identification number** THE PHOENIX FAMILY HOUSING CORPORATION 68-0101133 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I

(e) Transfer of gift

Transferee's name, address, and ZIP + 4

Relationship of transferor to transferee

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

THE PHOENIX FAMILY HOUSING CORPORATION

**Employer identification number** 68-0101133

1		(a) Donor advised funds	(b) Funds and other accounts
	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in w	riting that the assets held in donor advis	sed funds
	are the organization's property, subject to the organization's e	_	
6	Did the organization inform all grantees, donors, and donor ad		
•	for charitable purposes and not for the benefit of the donor or		
	• •		
Pai		anization answered "Yes" on Form 990.	
1	Purpose(s) of conservation easements held by the organization		,
	Preservation of land for public use (e.g., recreation or ed		torically important land area
	Protection of natural habitat	. —	tified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifie	ed conservation contribution in the form	of a conservation easement on the last
_	day of the tax year.		Held at the End of the Tax Year
а			
b			
c	Number of conservation easements on a certified historic structure.		
d	Number of conservation easements included in (c) acquired af		
-	listed in the National Register	•	
3	Number of conservation easements modified, transferred, rele		
Ū	year	assa, extinguished, or terminated by the	, organization daring the tax
4	Number of states where property subject to conservation ease	ement is located	
5	Does the organization have a written policy regarding the period	· · · · · · · · · · · · · · · · · · ·	
•	violations, and enforcement of the conservation easements it I	·	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, h		
•	b		servanen eucemente dannig and year
7	Amount of expenses incurred in monitoring, inspecting, handli	in a of violetions, and antonoine an announce	ation accoments during the year
	7 thouse of expenses indured in morntoning, inspecting, narian	ing of violations, and enforcing conserva	
	<b>&gt;</b> \$	ing of violations, and enforcing conserva	tion easements during the year
	> \$ Does each conservation easement reported on line 2(d) above		
8	Does each conservation easement reported on line 2(d) above	satisfy the requirements of section 170	(h)(4)(B)(i)
8	Does each conservation easement reported on line 2(d) above and section 170(h)(4)(B)(ii)?	satisfy the requirements of section 170	(h)(4)(B)(i) Yes No
	Does each conservation easement reported on line 2(d) above and section 170(h)(4)(B)(ii)?  In Part XIII, describe how the organization reports conservation	satisfy the requirements of section 1700	(h)(4)(B)(i)  Yes No
8	Does each conservation easement reported on line 2(d) above and section 170(h)(4)(B)(ii)?  In Part XIII, describe how the organization reports conservation include, if applicable, the text of the footnote to the organization.	satisfy the requirements of section 1700	(h)(4)(B)(i)  Yes No
8	Does each conservation easement reported on line 2(d) above and section 170(h)(4)(B)(ii)?  In Part XIII, describe how the organization reports conservation include, if applicable, the text of the footnote to the organization conservation easements.	satisfy the requirements of section 1700 n easements in its revenue and expense on's financial statements that describes	(h)(4)(B)(i)  Yes  statement, and balance sheet, and the organization's accounting for
8	Does each conservation easement reported on line 2(d) above and section 170(h)(4)(B)(ii)?  In Part XIII, describe how the organization reports conservation include, if applicable, the text of the footnote to the organization conservation easements.  t III Organizations Maintaining Collections of	n easements in its revenue and expense on's financial statements that describes  Art, Historical Treasures, or Ot	(h)(4)(B)(i)  Yes  statement, and balance sheet, and the organization's accounting for
8 9 <b>Pa</b> i	Does each conservation easement reported on line 2(d) above and section 170(h)(4)(B)(ii)?  In Part XIII, describe how the organization reports conservation include, if applicable, the text of the footnote to the organization conservation easements.  TIII Organizations Maintaining Collections of Complete if the organization answered "Yes" on Form 9	n easements in its revenue and expense on's financial statements that describes  Art, Historical Treasures, or Ot	(h)(4)(B)(i)  Yes No e statement, and balance sheet, and the organization's accounting for ther Similar Assets.
8 9 <b>Pa</b> i	Does each conservation easement reported on line 2(d) above and section 170(h)(4)(B)(ii)?  In Part XIII, describe how the organization reports conservation include, if applicable, the text of the footnote to the organization conservation easements.  Till Organizations Maintaining Collections of Complete if the organization answered "Yes" on Form State of the organization elected, as permitted under SFAS 116 (ASC	n easements in its revenue and expense on's financial statements that describes  Art, Historical Treasures, or Of 1990, Part IV, line 8.	(h)(4)(B)(i)  Yes No e statement, and balance sheet, and the organization's accounting for ther Similar Assets.  ment and balance sheet works of art,
8 9 <b>Pa</b> i	Does each conservation easement reported on line 2(d) above and section 170(h)(4)(B)(ii)?  In Part XIII, describe how the organization reports conservation include, if applicable, the text of the footnote to the organization conservation easements.  † III Organizations Maintaining Collections of Complete if the organization answered "Yes" on Form 9.  If the organization elected, as permitted under SFAS 116 (ASC historical treasures, or other similar assets held for public exhibitations.	n easements in its revenue and expense on's financial statements that describes  Art, Historical Treasures, or Ot 1990, Part IV, line 8.  2 958), not to report in its revenue staten bition, education, or research in furthera	(h)(4)(B)(i)  Yes No e statement, and balance sheet, and the organization's accounting for ther Similar Assets.  ment and balance sheet works of art,
8 9 Pai	Does each conservation easement reported on line 2(d) above and section 170(h)(4)(B)(ii)?  In Part XIII, describe how the organization reports conservation include, if applicable, the text of the footnote to the organization conservation easements.  TIII Organizations Maintaining Collections of Complete if the organization answered "Yes" on Form 9.  If the organization elected, as permitted under SFAS 116 (ASC historical treasures, or other similar assets held for public exhit the text of the footnote to its financial statements that describ	n easements in its revenue and expense on's financial statements that describes  Art, Historical Treasures, or Ote 990, Part IV, line 8.  2 958), not to report in its revenue staten bition, education, or research in furthera es these items.	(h)(4)(B)(i)  e statement, and balance sheet, and the organization's accounting for ther Similar Assets.  ment and balance sheet works of art, ance of public service, provide, in Part XIII,
8 9 Pai	Does each conservation easement reported on line 2(d) above and section 170(h)(4)(B)(ii)?  In Part XIII, describe how the organization reports conservation include, if applicable, the text of the footnote to the organization conservation easements.  TIII Organizations Maintaining Collections of Complete if the organization answered "Yes" on Form 9  If the organization elected, as permitted under SFAS 116 (ASC historical treasures, or other similar assets held for public exhibit the text of the footnote to its financial statements that describ If the organization elected, as permitted under SFAS 116 (ASC III).	n easements in its revenue and expense on's financial statements that describes  Art, Historical Treasures, or Ot 1990, Part IV, line 8.  2 958), not to report in its revenue statements these items.	(h)(4)(B)(i)  Yes No e statement, and balance sheet, and the organization's accounting for  ther Similar Assets.  The statement and balance sheet works of art, ance of public service, provide, in Part XIII, and balance sheet works of art, historical
8 9 <b>Pa</b> i	Does each conservation easement reported on line 2(d) above and section 170(h)(4)(B)(ii)?  In Part XIII, describe how the organization reports conservation include, if applicable, the text of the footnote to the organization conservation easements.  Till Organizations Maintaining Collections of Complete if the organization answered "Yes" on Form 9.  If the organization elected, as permitted under SFAS 116 (ASC historical treasures, or other similar assets held for public exhibition, edit treasures, or other similar assets held for public exhibition, edit treasures, or other similar assets held for public exhibition, edit	n easements in its revenue and expense on's financial statements that describes  Art, Historical Treasures, or Ot 1990, Part IV, line 8.  2 958), not to report in its revenue statements these items.	(h)(4)(B)(i)  Yes No e statement, and balance sheet, and the organization's accounting for  ther Similar Assets.  The statement and balance sheet works of art, ance of public service, provide, in Part XIII, and balance sheet works of art, historical
8 9 <b>Pa</b> i	Does each conservation easement reported on line 2(d) above and section 170(h)(4)(B)(ii)?  In Part XIII, describe how the organization reports conservation include, if applicable, the text of the footnote to the organization conservation easements.  Till Organizations Maintaining Collections of Complete if the organization answered "Yes" on Form 5 If the organization elected, as permitted under SFAS 116 (ASC historical treasures, or other similar assets held for public exhibit the text of the footnote to its financial statements that describ If the organization elected, as permitted under SFAS 116 (ASC treasures, or other similar assets held for public exhibition, edurelating to these items:	r satisfy the requirements of section 1700 measements in its revenue and expense on's financial statements that describes  Art, Historical Treasures, or Other 1990, Part IV, line 8.  2 958), not to report in its revenue statement bition, education, or research in further a es these items.  2 958), to report in its revenue statement ucation, or research in furtherance of pulsars.	(h)(4)(B)(i)  Yes No e statement, and balance sheet, and the organization's accounting for  ther Similar Assets.  The statement and balance sheet works of art, ance of public service, provide, in Part XIII, and balance sheet works of art, historical blic service, provide the following amounts
8 9 <b>Pa</b> i	Does each conservation easement reported on line 2(d) above and section 170(h)(4)(B)(ii)?  In Part XIII, describe how the organization reports conservation include, if applicable, the text of the footnote to the organization conservation easements.  Till Organizations Maintaining Collections of Complete if the organization answered "Yes" on Form 9.  If the organization elected, as permitted under SFAS 116 (ASC historical treasures, or other similar assets held for public exhibit the text of the footnote to its financial statements that describ If the organization elected, as permitted under SFAS 116 (ASC treasures, or other similar assets held for public exhibition, edirelating to these items:  (i) Revenue included on Form 990, Part VIII, line 1	e satisfy the requirements of section 1700 in easements in its revenue and expense on's financial statements that describes  Art, Historical Treasures, or Of 1990, Part IV, line 8.  2 958), not to report in its revenue staten bition, education, or research in furtheral es these items.  2 958), to report in its revenue statement ucation, or research in furtherance of pulling the pulling statement and the statement of the stateme	(h)(4)(B)(i)  Yes Note statement, and balance sheet, and the organization's accounting for ther Similar Assets.  The similar Assets.  The statement and balance sheet works of art, ance of public service, provide, in Part XIII, and balance sheet works of art, historical blic service, provide the following amounts  **Similar Assets**
Par 1a	Does each conservation easement reported on line 2(d) above and section 170(h)(4)(B)(ii)?  In Part XIII, describe how the organization reports conservation include, if applicable, the text of the footnote to the organization conservation easements.  Till Organizations Maintaining Collections of Complete if the organization answered "Yes" on Form 9.  If the organization elected, as permitted under SFAS 116 (ASC historical treasures, or other similar assets held for public exhibit the text of the footnote to its financial statements that describ If the organization elected, as permitted under SFAS 116 (ASC treasures, or other similar assets held for public exhibition, edirelating to these items:  (i) Revenue included on Form 990, Part VIII, line 1  (ii) Assets included in Form 990, Part X	e satisfy the requirements of section 1700 in easements in its revenue and expense on's financial statements that describes  Art, Historical Treasures, or Of 1990, Part IV, line 8.  2 958), not to report in its revenue staten bition, education, or research in furtheral es these items.  2 958), to report in its revenue statement ucation, or research in furtherance of pulling the pulling statement and the statement of the stateme	yes Note statement, and balance sheet, and the organization's accounting for ther Similar Assets.  The ment and balance sheet works of art, unce of public service, provide, in Part XIII, and balance sheet works of art, historical blic service, provide the following amounts    S
8 9 <b>Pa</b> i	Does each conservation easement reported on line 2(d) above and section 170(h)(4)(B)(ii)?  In Part XIII, describe how the organization reports conservation include, if applicable, the text of the footnote to the organization conservation easements.  **IIII** Organizations Maintaining Collections of Complete if the organization answered "Yes" on Form 9  If the organization elected, as permitted under SFAS 116 (ASC historical treasures, or other similar assets held for public exhit the text of the footnote to its financial statements that describ If the organization elected, as permitted under SFAS 116 (ASC treasures, or other similar assets held for public exhibition, edurelating to these items:  (i) Revenue included on Form 990, Part VIII, line 1  (ii) Assets included in Form 990, Part X  If the organization received or held works of art, historical treasures.	e satisfy the requirements of section 1700 in easements in its revenue and expense on's financial statements that describes  Art, Historical Treasures, or Ot 1990, Part IV, line 8.  2 958), not to report in its revenue statement bition, education, or research in furtheral es these items.  2 958), to report in its revenue statement ucation, or research in furtherance of pulsures, or other similar assets for financial	yes Note statement, and balance sheet, and the organization's accounting for ther Similar Assets.  The ment and balance sheet works of art, unce of public service, provide, in Part XIII, and balance sheet works of art, historical blic service, provide the following amounts    S
8 9 Pai	Does each conservation easement reported on line 2(d) above and section 170(h)(4)(B)(ii)?  In Part XIII, describe how the organization reports conservation include, if applicable, the text of the footnote to the organization conservation easements.  Till Organizations Maintaining Collections of Complete if the organization answered "Yes" on Form 9.  If the organization elected, as permitted under SFAS 116 (ASC historical treasures, or other similar assets held for public exhibit the text of the footnote to its financial statements that describ If the organization elected, as permitted under SFAS 116 (ASC treasures, or other similar assets held for public exhibition, edirelating to these items:  (i) Revenue included on Form 990, Part VIII, line 1  (ii) Assets included in Form 990, Part X	e satisfy the requirements of section 1700 in easements in its revenue and expense on's financial statements that describes  Art, Historical Treasures, or Ote 1990, Part IV, line 8.  2 958), not to report in its revenue statement bition, education, or research in furthera es these items.  2 958), to report in its revenue statement ucation, or research in furtherance of pulsarior, or research in furtherance of pulsarior, or other similar assets for financia 6 (ASC 958) relating to these items:	yes Note statement, and balance sheet, and the organization's accounting for ther Similar Assets.  Therefore sheet works of art, ance of public service, provide, in Part XIII, and balance sheet works of art, historical blic service, provide the following amounts

832051 10-29-18

Schedule D (Form 990) 2018

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

## 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a, See Form 990, Part X, line 10

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.						
Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value		
<b>1a</b> Land		,				
<b>b</b> Buildings						
c Leasehold improvements						
d Equipment		7,718.	7,718.	0.		
e Other		174,037.	136,117.	37,920.		
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)						

Schedule D (Form 990) 2018

3	PHOENIX	FAMILY	HOUSING	CORPORATION	68-0101133	Page 3

Part VII	Investments - Other Securities.				J
	Complete if the organization answered "Yes"				
(a) Descrip	tion of security or category (including name of security)	(b) Book value	(c) Method of	f valuation: Cost or en	d-of-year market value
(1) Financia	al derivatives				
	held equity interests				
(3) Other					
(A)					
(B)					
(C)					
(D)					
(E) (F)					
(G)					
(H)					
Total. (Col. (I	b) must equal Form 990, Part X, col. (B) line 12.)	an Farm 000 Bart IV	line 11 a Con Faura 000	) Dort V line 40	
	Complete if the organization answered "Yes"  (a) Description of investment	(b) Book value		f valuation: Cost or en	d-of-vear market value
(1)	(a) 2 see provincia	(a) Dook value	(5)		a or your marries value
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Col. (I	b) must equal Form 990, Part X, col. (B) line 13.)  Other Assets.				
	Complete if the organization answered "Yes"		, line 11d. See Form 990	D, Part X, line 15.	
		Description			(b) Book value
	VELOPER FEE RECEIVABLE				107,431.
(2)					
(3)					
(4)					
(5)					
(6)					
<u>(7)</u> (8)					
(9)					
	mn (b) must equal Form 990. Part X. col. (B) line Other Liabilities.	2 15.)		<b>&gt;</b>	107,431.
	Complete if the organization answered "Yes"	on Form 990. Part IV	. line 11e or 11f. See Fo	rm 990. Part X. line 25	
1.	(a) Description of liability		(b) Book value		
	leral income taxes				
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	mn (b) must equal Form 990, Part X, col. (B) line				
	for uncertain tax positions. In Part XIII, provide				

Schedule D (Form 990) 2018

Par	t XI Reconciliation of Revenue per Audited Financial Statemen	ts With	Revenue per Re	turn.	g
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total revenue, gains, and other support per audited financial statements			1	3,048,576.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b	30,379.		
С	Recoveries of prior year grants	2c			
d	- · · · · · · · · · · · · · · · · · · ·	2d			
е	Add lines 2a through 2d			2e	30,379.
3	Subtract line 2e from line 1			3	3,018,197.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	9,877.		
С	Add lines 4a and 4b			4c	9,877. 3,028,074.
_5_	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	
Pa	T XII Reconciliation of Expenses per Audited Financial Stateme	nts With	Expenses per F	Returr	1.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total expenses and losses per audited financial statements			1	2,990,248.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a	30,379.		
b	Prior year adjustments	2b			
С	Other losses	2c			
	Other (Describe in Part XIII.)				22 252
е	Add lines 2a through 2d			2e	30,379.
3	Subtract line <b>2e</b> from line <b>1</b>			3	2,959,869.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
	Investment expenses not included on Form 990, Part VIII, line 7b				
	Other (Describe in Part XIII.)	4b			•
С	Add lines 4a and 4b			4c	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	2,959,869.
	t XIII Supplemental Information.				
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV			; Part X	K, line 2; Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additi	ional inforr	nation.		
D 7 T	OM V I INTO O				
PAF	RT X, LINE 2:				
тит	ODCANTZAMION UAC DEEN ODANMED EVEMDMION EI	DOM TI	TCOME HAVEC	DV	mur
111	E ORGANIZATION HAS BEEN GRANTED EXEMPTION FI	KOM II	NCOME TAXES	БІ	THE
ТМП	DEDNAT DEVENUE CEDVICE UNDER MUE PROVICTONS	OE CI	PORTON EN1/	C) / 1	) \ \C \ \mu\u
<u>T1/1</u>	TERNAL REVENUE SERVICE UNDER THE PROVISIONS	OF 51	ECTION SUI(	C)(.	OF THE
ТМП	PEDNAT DEVENUE CODE AND TO CONCIDEDED A DUD	דכ כו	T Y D T M V		
TM	TERNAL REVENUE CODE AND IS CONSIDERED A PUB	птс сі	HARITI.		
DλI	RT XI, LINE 4B - OTHER ADJUSTMENTS:				
LVI	XI XI, DINE 4D - OTHER ADOUGHMENTS.				
ם אם	RTNERSHIP INCOME NOT REPORTED ON AUDITED FI	NA NCT	ΛТ.		
LVI	TIMERSHIF INCOME NOT REPORTED ON AUDITED FII	NAIVCIA	<u>7</u>		
сти	ATEMENTS				9,877.
DIE	71 514 514 514 514 514 514 514 514 514 51				5,011•

Schedule D (Form 990) 2018

#### **SCHEDULE G**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization

THE PHOENIX FAMILY HOUSING CORPORATION

Employer identification number 68-0101133

Part I Fundraising Activities. required to complete this part	Complete if the organization answer	ered "Y	es" or	n Form 990, Part IV, I	ine 17. Form 990-EZ	filers are not
Indicate whether the organization rais     a	e Solicita f Solicita g Special  or oral agreement with any individual art VII) or entity in connection with p viduals or entities (fundraisers) pursu	tion of tion of fundra (includ	non-g gover ising of ing of	overnment grants nment grants events ficers, directors, trus undraising services?	Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have con contribu	ustody trol of	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
Tatal		ı				
Total     List all states in which the organizatio or licensing.		contrib	utions	or has been notified	it is exempt from re	gistration

832081 10-03-18

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2018

		le G (Form 990 or 990-EZ) 2018 THE PHC				0101133 Page 2
Pa	rt I					
		of fundraising event contributions and gr			(c) Other events	ts greater than \$5,000.
			(a) Event #1 UNGALA	<b>(b)</b> Event #2	NONE	(d) Total events
			HEROES VS VI		NONE	(add col. (a) through
			(event type)	(event type)	(total number)	col. <b>(c)</b> )
ne			(event type)	(event type)	(total number)	
Revenue	4	Gross receipts	541,101.			541,101.
Re	'	Gross receipts	341,101.			341,101.
	2	Less: Contributions	435,102.			435,102.
	_	2000. Gorian Dation o				
	3	Gross income (line 1 minus line 2)	105,999.			105,999.
		,				
	4	Cash prizes	4,140.			4,140.
	5	Noncash prizes	27,364.			27,364.
ses						
Sens	6	Rent/facility costs	34,255.			34,255.
Direct Expenses						
ect	7	Food and beverages	73,889.			73,889.
₫	_		2 050			2 050
	8	Entertainment	3,950. 56,895.			3,950. 56,895.
	9	Other direct expenses	2: (3)			200,493.
	10	Direct expense summary. Add lines 4 through Net income summary. Subtract line 10 from I			_	-94,494.
Pa	rt I					31,131.
		\$15,000 on Form 990-EZ, line 6a.		,		
			(a) Dinns	(b) Pull tabs/instant	(a) Other an exercise of	(d) Total gaming (add
nue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Revenue						
	1	Gross revenue				
S	2	Cash prizes				
Expenses						
X De	3	Noncash prizes				
ect E	_	Death (See 11th a see to				
Dire	4	Rent/facility costs				
	5	Other direct expenses				
		Carlo, direct experience	Yes %	Yes %	Yes %	
	6	Volunteer labor	No No	No	No No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		<b>&gt;</b>	
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		<b>&gt;</b>	
9		ter the state(s) in which the organization condu	_			
		the organization licensed to conduct gaming a				Yes No
b	If "	No," explain:				
	_					
10-	\\\\	ere any of the organization's gaming licenses re	avoked evenanded or to	rminated during the tax s	(ear?	Yes No
		Yes," explain:			roal:	169 140
~		,				

Schedule G (Form 990 or 990-EZ) 2018

832082 10-03-18

Sch	edule G (Form 990 or 990-EZ) 2018 THE PHOENIX FAMILY HOUSING CORPORATION 68-0	101133	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	☐ No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	☐ No
13	Indicate the percentage of gaming activity conducted in:		
a	The organization's facility	13a	%
	An outside facility	13b	<u> </u>
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name		
	Address		
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	☐ No
k	o If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount		
	of gaming revenue retained by the third party  \$		
	If "Yes," enter name and address of the third party:		
	Name		
	Address >		
16	Gaming manager information:		
	Name ▶		
	Gaming manager compensation ▶ \$		
	Description of services provided		
	☐ Director/officer ☐ Employee ☐ Independent contractor		
17	Mandatory distributions:		
	a Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	Yes	□ No
r	• Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		
_	organization's own exempt activities during the tax year > \$		
Pa	Irt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Pal	t III. lines 9. 9	b. 10b.
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	,	,,
	······································	,	

Schedule G	(Form 990 or 990-EZ)	THE	PHOENIX	FAMILY	HOUSING	CORPORATION	68-0101133	Page 4
Part IV	(Form 990 or 990-EZ) <b>Supplemental Info</b>	ormation	(continued)					
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#### SCHEDULE J (Form 990)

Department of the Treasury

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

2018

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Part I Questions Regarding Compensation

THE PHOENIX FAMILY HOUSING CORPORATION

Employer identification number 68-0101133

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant  X Compensation survey or study			
	X Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
	Any related organization?	5b		_X_
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		_X_
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958.6(c)?	۱۵		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	perients	(B)(i)-(D)	reported as deferred on prior Form 990
(1) KIMBER MYERS GIVNER	(i)	145,989.	0.	0.	4,544.	929.	151,462.	0.
EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.		0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)						<u> </u>	1 1/5 200) 2010

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

#### **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization THE PHOENIX FAMILY HOUSING CORPORATION Employer identification number 68-0101133

Par	rt I Types of Property						
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determin noncash contribution a	_	s
1	Art - Works of art						
2	Art - Historical treasures						
3	Art - Fractional interests						
4	Books and publications						
5	Clothing and household goods	X		125,560.	FMV		
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities - Publicly traded						
10	Securities - Closely held stock						
11	Securities - Partnership, LLC, or						
	trust interests						
12	Securities - Miscellaneous						
13	Qualified conservation contribution -						
	Historic structures						
14	Qualified conservation contribution - Other						
15	Real estate - Residential						
16	Real estate - Commercial						
17	Real estate - Other						
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies						
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts						
25	Other ( )						
26	Other ()						
27	Other ( )						
28	Other ( )						
29	Number of Forms 8283 received by the organization	ation during	the tax vear for c	ontributions			
	for which the organization completed Form 828			1 1			
	3	,				Yes	No
30a	During the year, did the organization receive by	contributio	n anv property rep	orted in Part I, lines 1 throug	h 28, that it		
	must hold for at least three years from the date						
	exempt purposes for the entire holding period?			'			х
b	If "Yes," describe the arrangement in Part II.						
31	Does the organization have a gift acceptance p	olicy that re	equires the review	of any nonstandard contribut	ions? 31		х
	Does the organization hire or use third parties or						
	contributions?		_		32a		Х
	If "Yes," describe in Part II.						
33	If the organization didn't report an amount in co	olumn (c) foi	r a type of property	for which column (a) is chec	ked,		
	describe in Part II.						

For Paperwork Reduction Act Notice, see the Instructions for Form 990. LHA

Schedule M (Form 990) 2018

Schedule M	(Form 990) 2018 '. Supplemental I	HE PHOENIX	FAMILY	HOUSING	CORPORAT	,TON	68-0101133	Page 2
Part II	Supplemental I	nformation. Provi	de the informa	ation required by	Part I, lines 30b,	32b, and 33, a	and whether the organizenation of both. Also cor	zation
	is reporting in Part I	column (b), the numb	er of contribu	tions, the numbe	er of items receiv	ed, or a combi	nation of both. Also cor	nplete
	this part for any add	itional information.						
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#### SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-F7

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

2018
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

THE PHOENIX FAMILY HOUSING CORPORATION

Employer identification number 68-0101133

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

PHOENIX FAMILY EMPOWERS PEOPLE LIVING IN LOW-INCOME HOUSING COMMUNITIES

WITH THE ON-SITE SUPPORT THEY NEED TO GAIN STABILITY AND ACHIEVE

SELF-SUFFICIENCY.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

PARTNERSHIP MANAGEMENT FEES AND DEVELOPER FEES RELATED TO THE PROVISION

EXPENSES \$ 0. INCLUDING GRANTS OF \$ 0. REVENUE \$ 72,214.

OF HOUSING FACILITIES NOT RELATED TO THE PROGRAMS ABOVE.

FORM 990, PART VI, SECTION B, LINE 11B:

THE ORGANIZATION'S CONTROLLER, EXECUTIVE DIRECTOR AND FINANCE COMMITTEE

REVIEW THE FORM 990 BEFORE PRESENTING TO THE BOARD OF DIRECTORS. ONCE THE

BOARD HAS APPROVED THE SUBMITTED DRAFT, THE FORM 990 IS FILED WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION HAS A WRITTEN CONFLICT OF INTEREST POLICY THAT ALL

EMPLOYEES, OFFICERS AND BOARD MEMBERS ARE REQUIRED TO COMPLETE. EMPLOYEES

ARE PROVIDED THE CONFLICT OF INTEREST POLICY WHEN THEY BEGIN EMPLOYMENT VIA

THE EMPLOYEE MANUAL. OFFICERS AND BOARD MEMBERS ANNUALLY COMPLETE THE

CONFLICT OF INTEREST POLICY AND ARE REQUIRED TO DISCLOSE ANY REAL OR

PERCEIVED CONFLICTS OF INTEREST THAT ARISE THROUGHOUT THE YEAR. IF A BOARD

MEMBER IS FOUND TO HAVE A CONFLICT OF INTEREST, THEY WILL ABSTAIN FROM

VOTING ON THE ISSUE.

FORM 990, PART VI, SECTION B, LINE 15A:

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2018)

THE PHOENIX FAMILY HOUSING CORPORATION	68-0101133
THE BOARD CHAIR ANNUALLY REVIEWS THE EXECUTIVE DIRECTOR'S	COMPENSATION
PACKAGE AND DETERMINES ANY APPROPRIATE CHANGES BASED ON TH	E AGENCY'S
FINANCIAL SITUATION AND COMPARABILITY TO OTHER SIMILAR ORG	ANIZATIONS. THE
EXECUTIVE DIRECTOR IS THE ONLY PAID OFFICER OF THE ORGANIZ	ATION.
FORM 990, PART VI, SECTION C, LINE 19:	
THE ORGANIZATION'S FORM 990 IS AVAILABLE ON THE GREATER KA	NSAS CITY
COMMUNITY FOUNDATION'S WEB-SITE. THE ORGANIZATION ALSO MAK	ES ITS GOVERNING
DOCUMENTS, CONFLICT OF INTEREST POLICY, FINANCIAL STATEMEN	ITS AND FORM 990
AVAILABLE UPON REQUEST.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
PARTNERSHIP INCOME NOT INCLUDED ON AUDITED FINANCIALS	-9,877.
	_

#### **SCHEDULE R** (Form 990)

Related Organizations and Unrelated Partnerships

• Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization	Employer identification number
THE PHOENIX FAMILY HOUSING CORPORATION	68-0101133
Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.	

(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
GREENWAY GP, LLC - 27-2395998 3908 WASHINGTON					
KANSAS CITY, MO 64111	HOLDING COMPANY	IOWA	-8.	0.	PHOENIX FAMILY

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a)  Name, address, and EIN  of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	Section 5 contr ent	olled
				501(c)(3))		Yes	No
PHOENIX FAMILY VENTURES INC - 33-1119431 3908 WASHINGTON							
KANSAS CITY, MO 64111	AFFORDABLE HOUSING	MISSOURI	501(C)(3)		N/A		Х
	_						
	-						
	-						
	_						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2018

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)		(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Direct controlling	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of	1	ortionate	Code V-UBI	General	Percentage ownership
of related organization		(state or foreign	entity	excluded from tax under	income	end-of-year assets		ations?	amount in box 20 of Schedule K-1 (Form 1065)	partner	ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	0
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	1										
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	1										
	1										
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	1										
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		tion b)(13) rolled tity?
		country)		,				Yes	No
-	-								
-									
	-								

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1	During the tax year, did the organization engage in any of the following transactions w	vith one or more re	lated organizations listed ir	n Parts II-IV?					
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		X		
	Gift, grant, or capital contribution to related organization(s)								
С	c Gift, grant, or capital contribution from related organization(s)								
d Loans or loan guarantees to or for related organization(s)									
	Loans or loan guarantees by related organization(s)				1e		Х		
f	Dividends from related organization(s)				1f		X		
g	Sale of assets to related organization(s)				1g		X		
h	Purchase of assets from related organization(s)				1h		X		
i	Exchange of assets with related organization(s)				1i		Х		
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		X		
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		X		
	Performance of services or membership or fundraising solicitations for related organizations				11		Х		
m	Performance of services or membership or fundraising solicitations by related organizations	ation(s)			1m	Х			
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(				1n		Х		
					10		X		
р	Reimbursement paid to related organization(s) for expenses				1p		X		
q Reimbursement paid by related organization(s) for expenses									
r	Other transfer of cash or property to related organization(s)				1r		X		
	Other transfer of cash or property from related organization(s)				1s		X		
2	If the answer to any of the above is "Yes," see the instructions for information on who	must complete th	is line, including covered re	elationships and transaction thresholds.					
	(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	<b>(c)</b> Amount involved	(d) Method of determining amount inv	olved				
1) ]	PHOENIX FAMILY VENTURES, INC.	С	209,012.	FMV					
2)									
3)									
4)									
5)									
<u>~,</u>									
6)									
	3 10-02-18			Schedule	3 (For	n 990	2018		

Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e	*)	(f)	(g)	(H	n)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile		Are	all	Share of	Share of	Dispr tior	opor-	Code V-UBI	Genera	l or Percentage
of entity		(state or foreign	(related, unrelated,	partner 501 (c	c)(3)	total	end-of-year	tion	nate tions?	amount in box 20	manag	ownership
·		country)	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Yes		income	assets	Yes	No	or comodulo it i	Yes I	,,,, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
GREENWAY OF BURLINGTON			,	1.00							1	
ASSOCIATES, LP - 27-2065701,												
3408 WOODLAND AVE., SUITE 504,												
WEST DES MOINES, IA 50266	SUPPORT SERVICES	IOWA	RELATED		Х	-8.	241,253.		Х	N/A	Х	
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